

Commandant

3980.1.3/NSO/CMDT/25/at/hh

- TO All NATO School Points of Contact (POC)
- SUBJECT NATO School Oberammergau (NSO) Programme of Bids 2026
- DATE 26 FEB 25
- REFERENCE ACT Directive 75-1

1. The Programme for Bids provides guidance and information concerning the NSO Academic Programme for 2026. After thoroughly reviewing the attached enclosures/instructions, POCs are requested to forward their 2026 bids to the NSO no later than Friday, 30 May 2025, to allow due consideration during the Primary Allocations Working Group (PAWG).

2. Academic Calendar: The 2026 NSO Academic Calendar is attached at Enclosure 1 and provides an overview of NSO's Academic Programme. The calendar is a living document with changes published throughout the year and you will be notified of changes through the Weekly Information Notice (WIN) and individual POC/student email as required. The course catalogue found on our website contains the most current date information.

3. Course Information: NSO course information can be found on the NSO website using the following location: <https://www.natoschool.nato.int/Academics/Portfolio/Course-Catalogue>

4. Tuition Fee: In order to keep up with inflation, NSO will raise tuition fees for courses in 2026. The tuition fee for 2026 NSO courses will be 600 Euros per course week. Courses taught in collaboration with Naval Postgraduate School (NPS) will be 4000 Euros for the complete 10-week course. Additionally, the 3-week e-Learning and CEIP tuition fee is 1400 Euros. The tuition for Distributed Learning version of courses is the same as the in-resident version regardless of duration. All POCs are requested to arrange completion of the Finance Agreement at Enclosure 2 and return it to the NSO together with their bids. Please carefully read Enclosure 3, as it defines financial responsibility and accountability with respect to tuition fees.

5. Bid Priorities: In accordance with the PAWG Terms of Reference, POCs will realistically prioritize their bids according to the following criteria:

Priority 1 - NATO Operations.

Priority 2 - NATO high readiness force: ARF, VJTF and NFIU.

Priority 3 - NATO staff position or requirement.

Priority 4 - Routine: professional development/all other requests.

Note: NSO will request data on whether the individual slated is for a position description that lists the requested training as essential or desirable as well as whether the individual has already assumed or is yet to assume their role within NATO.

6. Bidding: POCs are requested to send their bids in the format provided at Enclosure 4. This includes columns where the priority must be designated to assist during the PAWG. Bids should be forwarded to the NSO by e-mail to: star@natoschool.nato.int by the deadline of 30 May 2025.

7. Additional Bidding Instruction: SHAPE (PD) are requested to coordinate Partner bids in time for the PAWG.

8. Primary Allocations: The NSO will publish the Primary Allocations for the Academic Year 2026 in September 2025 on completion of the PAWG and NSO Production Planning Process (PPP).

9. Action Officer: My Action Officer is MAJ Adam Thomae, USA-AF, phone: +49-8822-9481-1300, email: Thomae.Adam@natoschool.nato.int, POC for the submission of bids is Mr. Boyd Forbes, GBR-CIV, phone: +49-8822-9481-1303, email: STAR@natoschool.nato.int.



JAY SMITH
Colonel, USA Army
Commandant

ENCLOSURES:

1. NATO School 2026 Academic Calendar.
2. 2026 Finance Agreement.
3. Annex B to ACT Directive 75-1.
4. Form for 2026 Bids Submission.

as of: 28 Feb 25

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1 of 2

[illegible]

- M4-160-D will be delivered at UNCLASS
- XX-189 will be run as an invitation-only seminar

Course classification mentioned in this document is advisory only - CCDs are the authoritative document

[illegible]

C#	Dept.	Prnt #	Course Title	Classification	January	February	March	April	May	June	July	August	September	October	November	December
MA-86	JPOD	ACT 163	NATO Senior Medical Staff Officer Course (SMSOC)	NU												
MA-87	JPOD	ACT 163	NATO Senior Medical Staff Officer Course (MEMINTEL)	NU												
MA-89	JPOD	ACT 461	NATO Maritime Medical Staff Course (MABRERS)	NS												
MA-90	JPOD	ACT 261	NATO Petroleum Course	NS												
MA-92	JPOD	ACT 159	NATO Logistics Operational Planning Course (NLOPC)	NU		A	A									
MA-93	JPOD	ACT 143	NATO Host Nation Support Course	NU												
MA-96	NCOPIF	ACT 245	NATO MCO Advanced Leadership in a Multinational Environment	NS						B	B		D	D	C	C
NA-96	INTEL	ACT 441	NATO Imagery and IMINT Staff Course (NISSC)	NS							C	C			E	E
NA-97	LITC	ACT 442	Collateral Damage Estimation Methodology	NS	A											
NA-98	NCOPIF	ACT 190	NATO Instructor Course	NU		A	B			F			G		H	
NA-103	COSECC	ACT 366	NATO Defence Leadership in Building Integrity Course	NU				D		C			E		F	G
NA-108	COSECC	ACT 369	Network Security Course	NU	A	A	A	A	A	A				A		
NA-109	COSECC	ACT 368	Network Vulnerability Assessment & Risk Mitigation Course	NU								B	B	C	C	C
NA-110	COSECC	ACT 468	Other Incident Handling & Disaster Response Course	NU								B	B	B	B	B
NA-111	COSECC	ACT 371	Network Traffic Analysis	NS	A	A	A	A	A	A			B	B	B	B
NA-112	IED	ACT 444	Inteller Threat Situational Awareness Course	NS							A	A	A	A	A	A
NA-116	COSECC	ACT 398	Small Arms Light Weapons (SALW) and Mine Action (MA) Course	NU												
NA-117	COSECC	ACT 396	NATO Protocol Course	NR/Pd								A				
NA-125	IED	ACT 491	NATO Senior Joint Staff Stratcom Course	NR/Pd												
NA-126	SET	ACT 499	NATO eLearning Instructional Design Course	NU										B	B	B
NA-127	IED		Asymmetric Warning Course	NU												
NA-128	JPOD	ACT 551	NATO Operations Assessment Course	NU												
NA-129	JPOD	ACT 552	NATO Alternative Analysis Course	NU												
NA-131	IED	ACT 552	Energy Security Strategic Awareness Course	NU												
NA-131	COSECC	ACT 552	Introduction to NATO Surface Based Air Defence	NS		A										
NA-132	SET	ACT 538	Introduction to NATO Surface Based Air Defence	NS												
NA-133	SET	ACT 538	NATO Global Programming Analysis Course	NU												
NA-134	SET	ACT 538	NATO Systems Approach to Training	NU	A	A										
NA-135	SET	ACT 540	NATO Systems Approach to Training	NU												
NA-136	LITC	ACT 560	NATO Joint Intelligence Task Force Development Course	NS												
NA-140	LITC	ACT 559	NATO Joint Intelligence Task Force Development Course	NS	A	A										
NA-141	JPOD	ACT 655	NATO ACO Contingency Contracting Course	NU												
NA-142	IED	ACT 775	Introduction to NATO Special Operations Course (INSOC)	NU/Pd												
NA-143	IED	ACT 776	Special Operations Forces Interoperation ISOFI Course	NU												
NA-144	IED	ACT 776	Special Operations Forces Interoperation ISOFI Course	NU/Pd												
NA-147	PJOI	ACT 721	NATO WMD CBRN Intelligence Indicators and Warning Course	NS												
NA-148	COSECC		Mobile Applications	NU												
NA-149	COSECC	ACT 726	Principles of Software Reverse Engineering	NU												
NA-151	INTEL	ACT 724	NATO Intelligence Processing Course	NS/Pd												
NA-152	INTEL	ACT 724	Electromagnetic Operations Course	NS												
NA-155	JPOD	ACT 895	Electronic Warfare Protection Course	NS												
NA-159	JPOD	ACT 892	NATO Advanced Force Protection Course	NS	A	A	A	B	B	C	C	D	D	E	E	E
NA-160	JPOD	ACT 893	NATO Logistics Operational Course	NS												
NA-161	COSECC	ACT 962	Big Data Analytics and Machine Learning for Cyber Applications	NU		A										
NA-162	COSECC	ACT 962	Maritime Operational Law Course	NS												
NA-163	SET	ACT 897	Maritime Operational Law Course	NS												
NA-166	COSECC	ACT 900	NATO Lessons Learned Management Course	NS												
NA-168	COSECC		NATO Architecture Framework Course	NS												
NA-169	INTEL		NATO Open Source Intelligence (OSINT) Manager's Course	NR												
NA-172	JPOD		NATO Space Support Coordinator Course	NS												
NA-173	IED	ACT 950	NATO Strategic Communications (3STARCOM) Foundation Course	NU/Pd												
NA-174	IED		NATO Strategic Communications (3STARCOM) Foundation Course	NS/N												
NA-175	IED		NATO Communications & Information Activities (COMMAIA) Planner Course	NS/N												
NA-176	IED		NATO Media Operations Course	NS/N												
NA-177	JPOD		NATO Media Operations Course	NS												
NA-178	JPOD		NATO Wargaming Practitioner Course	NS												
NA-179	IED		NATO Wargaming Practitioner Course	NS												

Commandant

3980.1.3/NSO/CMDT/24/bf/hh

■ TO All NATO School Points of Contact (POC)

■ SUBJECT NATO School Oberammergau (NSO) Programme of Bids 2025

■ DATE 1 March 24

■ REFERENCE ACT Directive 75-1

1. The Programme for Bids provides guidance and information concerning the NATO School Academic Programme for 2025. After thoroughly reviewing the attached enclosures/instructions, POCs are requested to forward their 2025 bids to the NATO School no later than Friday 31 May 2024, to allow due consideration during the Primary Allocations Working Group (PAWG).

2. Academic Calendar: The 2025 NATO School Academic Calendar is attached at Enclosure 1 and provides an overview of NSO's Academic Programme. The calendar is a living document with changes published throughout the year and you will be notified of changes through the Weekly Information Notice (WIN) and individual POC/student email as required. The course catalogue found on our website contains the most current date information.

3. Course Information: NATO School course information can be found on the NSO website using the following location: <https://www.natoschool.nato.int/Academics/Portfolio/Course-Catalogue>

4. Tuition Fee: The tuition fee for NATO School courses in 2025 will be 550 Euros per course week. The tuition for Distributed Learning version of courses is the same as the in-resident version regardless of duration. The cyber courses which are taught in collaboration with Naval Postgraduate School (NPS) also remain at 3650 Euros for the complete 10-week course. Additionally, the e-Learning course fee is 1300 Euros. All POCs are requested to arrange completion of the Finance Agreement at Enclosure 2 and return it to the NATO School together with their bids. Please carefully read Enclosure 3, as it defines financial responsibility and accountability with respect to tuition fees.



5. Bid Priorities: In accordance with the Primary Allocations Working Group (PAWG) Terms of Reference, POCs will realistically prioritize their bids according to the following criteria:

Priority 1 - NATO Operations

Priority 2 - NATO high readiness force: ARF, VJTF and NFIU.

Priority 3 - NATO staff position or requirement.

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Note: NSO will request data on whether the individual slated is for a position description that lists the requested training as essential or desirable as well as whether the individual has already assumed or is yet to assume their role within NATO.

6. Bidding: POCs are requested to send their bids in the format provided at Enclosure 4. This includes columns where the priority must be designated to assist during the PAWG. Bids should be forwarded to the NATO School by e-mail to star@natoschool.nato.int by the deadline of 31 May 2024.

7. Additional Bidding Instruction: SHAPE (PD) are requested to coordinate Partner bids in time for the PAWG.

8. Primary Allocations: The NATO School will publish the Primary Allocations for Academic Year 2025 in September 2024 on completion of the PAWG and NSO Production Planning Process (PPP).

9. Action Officer: My Action Officer is Lt Col Colin Merrin, 0049-8822-9481-1300, Merrin.Colin@natoschool.nato.int and the POC for the submission of bids is Mr. Boyd Forbes, 0049-8822-9481-1303, STAR@natoschool.nato.int



JAY SMITH
Colonel, USA Army
Commandant

ENCLOSURES:

1. NATO School 2025 Academic Calendar.
2. 2025 Finance Agreement.
3. Annex B to ACT Directive 75-1.
4. Form for 2025 Bids Submission.



Commandant

3980.1.3/NSO/CMDT/23/cm/hh

■ TO All NATO School Points of Contact (POC)

■ SUBJECT NATO School Oberammergau (NSO) Program of Bids 2024

■ DATE 1 March 23

■ REFERENCE ACT Directive 75-1

1. The Program for Bids provides guidance and information concerning the NATO School Academic Program for 2024. After thoroughly reviewing the attached enclosures/instructions, POCs are requested to forward their 2024 bids to the NATO School no later than 26 May 2023, to allow due consideration during the Primary Allocations Working Group (PAWG).

2. Academic Calendar: The 2024 NATO School Academic Calendar is attached at Enclosure 1 and provides an overview of NSO's Academic Program. The calendar is a living document with changes published throughout the year and you will be notified of changes through the Weekly Information Notice and individual POC/student email as required. The course catalogue found on our website contains the most current date information.

3. Course Information: NATO School course Information can be found on the NSO website using the following location: <https://www.natoschool.nato.int/Academics/Portfolio/Course-Catalogue>

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5. Bid Priorities: In accordance with the Primary Allocations Working Group (PAWG) Terms of Reference, POCs will realistically prioritize their bids according to the following criteria:

Priority 1 - NATO Operations: Course directly supports NATO operations.

Priority 2 - Course directly supports a NATO high readiness force (e.g. NRF, VJTF and NFIU).

Priority 3 - Job description: Course fulfills the requirements for a NATO staff position.

Priority 4 - Routine: Course is desired for professional development.

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9. Action Officer: My Action Officer is LTC Colin Merrin, USA-SF, phone: +49-8822-9481-1300, email: Merrin.Colin@natoschool.nato.int and the POC for the submission of bids is Mr. Boyd Forbes, GBR-CIV, phone: +49-8822-9481-1303, email: STAR@natoschool.nato.int.



JAY SMITH
Colonel, USA Army
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Enclosures:

1. NATO School 2024 Academic Calendar.
2. 2024 Finance Agreement.
3. Annex C to ACT Directive 75-1.
4. Form for 2024 Bids Submission.



2024 NATO School Academic Calendar
as of: 24 February 2023



Crs #	Dept	PRIME #	Course Title	Classification	January	February	March	April	May	June	July	August	September	October	November	December
N2-00	INTEL	ACT 423	Introduction to NATO Operations	NU												
N3-01	INTEL	ACT 425	Introduction to Space Support to NATO Operations	NE												
N2-02	INTEL	ACT 425	NATO Intelligence Course	NE												
N2-04	INTEL	ACT 148	NATO Open Source Intelligence Course	NE												
N3-05	INTEL	ACT 314	NATO METOC Orientation Course	NU												
N2-06	INTEL	ACT 426	NATO CJ2X Course	NE												
P5-07	NCOPD	ACT 367	NATO Information Knowledge Management (IKM) Course	NU												
N3-10	PROT		NATO Nuclear Command Control & Reporting System (NMCRR) User Operators Course	NU												
N3-11	PROT		NATO Nuclear Surety Management Course	CTSA												
N2-12	INTEL	ACT 427	NATO Intelligence Requirement Management and Collection Management (IRMACM) Course	NE												
N5-13	PROT	ACT 365	NATO Nuclear Policy Course	NE												
M4-14	JPOD	ACT 429	NATO Movement and Transportation Course	NU												
N3-17	JTIC	ACT 429	NATO Joint Targeting Staff (NJTS) Course	NE												
M5-18	COSEC	ACT 198	Combined CFE Arms Control Verification Inspector/Exerciser Course	NU												
N3-20	JPOD		NATO Missile Defence Course	NE												
N3-21	INTEL	ACT 430	NATO Joint Electronic Warfare Course	NE												
N3-22	INTEL	ACT 463	NATO Electronic Warfare (EW) Operational Planning Course	NE												
N3-24	COSEC	ACT 239	ACO Combat Readiness Evaluation (CREVAL) Course for Land Forces	NE												
N3-25	COSEC	ACT 240	ACO SBAD Operations TACEVAL Evaluator Course	NE												
N4-26	COSEC	ACT 241	ACO Logistics Tactical Evaluation (TACEVAL) Evaluator Course	NE												
N3-27	PROT	ACT 242	ACO TACEVAL Force Protection Evaluator Course	NE												
N3-28	COSEC	ACT 243	ACO Air and ASAS Operations TACEVAL Evaluator Course	NE												
M8-30	JPOD	ACT 156	Resource Management Education Programme (RMEP) Course	NU												
N5-31	COSEC	ACT 431	NATO Senior Officer Policy Course	NE												
M5-32	NCOPD	ACT 179	NATO Orientation Course	NU												
M5-34	COSEC	ACT 158	NATO Legal Advisor Course	NU												
N5-35	JPOD	ACT 432	NATO Consultation, Command, and Control (C3) Course	NE												
N5-36	JPOD	ACT 433	NATO Staff Officer Defense Planning Course	NE												
M4-37	COSEC	ACT 181	NATO & Partner Chaplain Operations Course	NU												
N1-38	INTEL	ACT 434	NATO Security Course	NE												
M5-39	COSEC	ACT 169	NATO Reserve Forces Integration Course	NU												
P5-40	PROT	ACT 199	NATO Force Protection Course	NE												
M5-41	COSEC	ACT 157	NATO European Security Cooperation Course	NU												
S5-45	JPOD	ACT 173	Strategic Operations Planning Course (SOPC)	NE												
N2-47	INTEL	ACT 435	NATO Intelligence Warning System (NIWS) Course	NE												
M2-48	INTEL	ACT 183	NATO Geospatial Orientation Course	NU												
M7-51	COSEC	ACT 337	NATO Concept Development and Experimentation Course	NU												
M3-52	JPOD	ACT 154	NATO Crisis Management Course	NE												
P3-53	JPOD	ACT 182	Combined Joint Operations Centre Course	NE												
P7-55	JPOD	ACT 436	NATO Comprehensive Operations Planning Course	NE												
M9-57	HIED	ACT 232	NATO Exercise Planning Course (EPC)	NU												
P5-60	COSEC	ACT 200	NATO Civil-Military Interaction (CMIL) Orientation Course	NU												
M5-61	PROT	ACT 174	Open Sites Orientation Course	NU												
M5-62	COSEC	ACT 171	Arms Control, Non-Proliferation and Disarmament Course	NU												
S5-64	COSEC	ACT 349	Arms Control Implementation Orientation Course	NU												
M5-65	COSEC	ACT 166	Conventional Arms Control Information Exchange Course	NU												
M5-66	JPOD	ACT 186	Vienna Document Compliance and Verification Course	NU												
N5-68	COSEC	ACT 437	NATO Defence Against Terrorism Course	NU												
M3-70	PROT	ACT 165	NATO Operational Law Course	NE												
P3-71	PROT	ACT 246	NATO CBRN Defence Orientation Course	NU												
M3-72	PROT	ACT 305	NATO CBRN Warning and Reporting System - Manual Procedures Course	NU												
N3-73	PROT	ACT 438	CBRN Defence in NATO Operations and Exercise Planning Course	NU												
P3-74	PROT	ACT 262	NATO Officer CBRN Defence Policy Course	NE												
P3-75	JPOD	ACT 312	NATO CBRN Analysis Operations Course	NU												
M5-76	COSEC	ACT 312	NATO Crisis Response System Course	NE												
M5-77	PROT	ACT 313	NATO Senior Reserve Officers Course (SROC)	NU												
M5-77	PROT	ACT 260	Environmental Management for Military Forces Course	NU												

Commandant



3980.1.3/NSO/CMDT/22/jm/hh

■ TO All NATO School Points of Contact (POC)

■ SUBJECT NATO School Oberammergau (NSO) Programme of Bids 2023

■ DATE 28 February 2022

■ REFERENCE ACT Directive 75-1

1. The Programme for Bids provides guidance and information concerning the NATO School Academic Programme for 2023. After thoroughly reviewing the attached enclosures/instructions, POCs are requested to forward their 2023 bids to the NATO School no later than 27 May 2022, to allow due consideration during the Primary Allocations Working Group (PAWG).

2. Academic Calendar: The 2023 NATO School Academic Calendar is attached at Enclosure 1 and provides an overview of NSO's Academic Programme. The calendar is a living document with changes published throughout the year and you will be notified of changes through the Weekly Information Notice and individual POC/student email as required. The course catalogue found on our website contains the most current date information.

3. Course Information: NATO School course Information can be found on the NSO website using the following location: <https://www.natoschool.nato.int/Academics/Portfolio/Course-Catalogue>

4. Tuition Fee: The tuition fee for NATO School courses in 2023 will be 550 Euros per course week. The tuition for Distributed Learning version of courses is the same as the in-resident version regardless of duration. The Cyber Courses which are taught in collaboration with Naval Postgraduate School (NPS) will remain 3500 Euros for the complete 10 week course. Additionally, the e-Learning Course fee is 1300 Euros. All POCs are requested to arrange completion of the Finance Agreement at Enclosure 2 and return it to the NATO School together with their bids. Please carefully read Enclosure 3, as it defines financial responsibility and accountability with respect to tuition fees.

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82487 Oberammergau – Germany
E-Mail davis.michael@natoschool.nato.int
Tel. +49 8822 9481 1000
www.natoschool.nato.int



5. Bid Priorities: In accordance with the Primary Allocations Working Group (PAWG) Terms of Reference, POCs will realistically prioritize their bids according to the following criteria:

Priority 1 - NATO Operations: Course directly supports NATO operations.

Priority 2 - Course directly supports a NATO high readiness force (e.g. NRF, VJTF, NFIU).

Priority 3 - Job description: Course fulfills the requirements for a NATO staff position.

Priority 4 - Routine: Course is desired for professional development.

6. Bidding: POC are requested to send their bids in the format provided at Enclosure 4. This includes columns where the priority must be designated to assist during the PAWG. Bids should be forwarded to the NATO School by e-mail to star@natoschool.nato.int by the deadline of 27 May 2022.

7. Additional Bidding Instruction: SHAPE (PD) are requested to coordinate Partner bids in time for the PAWG.

8. Primary Allocations: The NATO School will publish the Primary Allocations for Academic Year 2023 in September 2022 on completion of the PAWG.

9. Action Officer: My Action Officer is Maj Justin Moser, 0049-8822-9481-1300, justin.moser@natoschool.nato.int and the POC for the submission of bids is Mr. Boyd Forbes, 0049-8822-9481-1303, STAR@natoschool.nato.int.



MICHAEL A. DAVIS
Colonel, USA Army
Commandant

Enclosures:

1. NATO School 2023 Academic Calendar.
2. 2023 Finance Agreement.
3. Annex C to ACT Directive 75-1.
4. Form for 2023 Bids Submission.

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[illegible]

S* courses require OPR and NATO School Course Director approval for entry. Potential students should submit a Joining Report as with other courses and will be informed of entry approval status.

For a description of each course, please see the "Course Guide" tab on our website at <https://www.natoschool.nato.int>

On-line / Distributed Learning Course (DL)

On-line / Distributed Learning Course (DL)

Cancelled Course

THE CCDs ARE THE AUTHORITATIVE DOCUMENT FOR NATO SCHOOL COURSES - course classification mentioned in this document is advisory only

Commandant

3980.1.3/NSO/CMDT/21/jm/hh

■ TO All NATO School Points of Contact (POC)

■ SUBJECT NATO School Oberammergau (NSO) Programme of Bids 2022

■ DATE 9 MAR 2021

■ REFERENCE ACT Directive 75-1

1. The Programme for Bids provides guidance and information concerning the NATO School Academic Programme for 2022. After thoroughly reviewing the attached enclosures/instructions, POC are requested to forward their 2022 bids to the NATO School no later than 28 May 2021, to allow due consideration during the Primary Allocations Working Group (PAWG).

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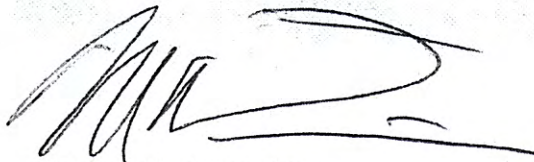
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MICHAEL A. DAVIS
Colonel, USA Army
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Enclosures:

1. NATO School 2022 Academic Calendar.
2. 2022 Finance Agreement.
3. Annex C to ACT Directive 75-1.
4. Form for 2022 Bids Submission.



2022 NATO School Academic Calendar
as of: 05 February 2022



Course #	Dept	PRIME #	Course Title	Classification	January	February	March	April	May	June	July	August	September	October	November	December
N2-00	INTEL	ACT. 423	Intelligence Support to Irregular Warfare Course	NU												
N2-01	JPOD	ACT. 424	Intelligence Support to NATO Operations	NU												
N2-02	INTEL	ACT. 425	NATO Intelligence Course	NS												
N2-03	INTEL	ACT. 426	Intelligence Support to NATO Operations	NS												
N2-04	INTEL	ACT. 427	NATO Open Source Intelligence Practitioner's Course	NS												
N2-05	INTEL	ACT. 428	NATO METOC Orientation Course	NS												
N2-06	INTEL	ACT. 429	NATO C2X Course	NS												
N2-07	INTEL	ACT. 430	NATO Information Knowledge Management (IKM) Course	NS												
N2-08	INTEL	ACT. 431	NATO Operations Planning & Reporting System (NINCPRS) User Operators Course	NS												
N2-09	INTEL	ACT. 432	NATO Operations Planning & Reporting System (NINCPRS) User Operators Course	NS												
N2-10	INTEL	ACT. 433	NATO Nuclear Surety Management Course	NS												
N2-11	INTEL	ACT. 434	NATO Nuclear Surety Management Course	NS												
N2-12	INTEL	ACT. 435	NATO Nuclear Surety Management Course	NS												
N2-13	INTEL	ACT. 436	NATO Nuclear Surety Management Course	NS												
N2-14	INTEL	ACT. 437	NATO Nuclear Surety Management Course	NS												
N2-15	INTEL	ACT. 438	NATO Nuclear Surety Management Course	NS												
N2-16	INTEL	ACT. 439	NATO Nuclear Surety Management Course	NS												
N2-17	INTEL	ACT. 440	NATO Nuclear Surety Management Course	NS												
N2-18	INTEL	ACT. 441	NATO Nuclear Surety Management Course	NS												
N2-19	INTEL	ACT. 442	NATO Nuclear Surety Management Course	NS												
N2-20	INTEL	ACT. 443	NATO Nuclear Surety Management Course	NS												
N2-21	INTEL	ACT. 444	NATO Nuclear Surety Management Course	NS												
N2-22	INTEL	ACT. 445	NATO Nuclear Surety Management Course	NS												
N2-23	INTEL	ACT. 446	NATO Nuclear Surety Management Course	NS												
N2-24	INTEL	ACT. 447	NATO Nuclear Surety Management Course	NS												
N2-25	INTEL	ACT. 448	NATO Nuclear Surety Management Course	NS												
N2-26	INTEL	ACT. 449	NATO Nuclear Surety Management Course	NS												
N2-27	INTEL	ACT. 450	NATO Nuclear Surety Management Course	NS												
N2-28	INTEL	ACT. 451	NATO Nuclear Surety Management Course	NS												
N2-29	INTEL	ACT. 452	NATO Nuclear Surety Management Course	NS												
N2-30	INTEL	ACT. 453	NATO Nuclear Surety Management Course	NS												
N2-31	INTEL	ACT. 454	NATO Nuclear Surety Management Course	NS												
N2-32	INTEL	ACT. 455	NATO Nuclear Surety Management Course	NS												
N2-33	INTEL	ACT. 456	NATO Nuclear Surety Management Course	NS												
N2-34	INTEL	ACT. 457	NATO Nuclear Surety Management Course	NS												
N2-35	INTEL	ACT. 458	NATO Nuclear Surety Management Course	NS												
N2-36	INTEL	ACT. 459	NATO Nuclear Surety Management Course	NS												
N2-37	INTEL	ACT. 460	NATO Nuclear Surety Management Course	NS												
N2-38	INTEL	ACT. 461	NATO Nuclear Surety Management Course	NS												
N2-39	INTEL	ACT. 462	NATO Nuclear Surety Management Course	NS												
N2-40	INTEL	ACT. 463	NATO Nuclear Surety Management Course	NS												
N2-41	INTEL	ACT. 464	NATO Nuclear Surety Management Course	NS												
N2-42	INTEL	ACT. 465	NATO Nuclear Surety Management Course	NS												
N2-43	INTEL	ACT. 466	NATO Nuclear Surety Management Course	NS												
N2-44	INTEL	ACT. 467	NATO Nuclear Surety Management Course	NS												
N2-45	INTEL	ACT. 468	NATO Nuclear Surety Management Course	NS												
N2-46	INTEL	ACT. 469	NATO Nuclear Surety Management Course	NS												
N2-47	INTEL	ACT. 470	NATO Nuclear Surety Management Course	NS												
N2-48	INTEL	ACT. 471	NATO Nuclear Surety Management Course	NS												
N2-49	INTEL	ACT. 472	NATO Nuclear Surety Management Course	NS												
N2-50	INTEL	ACT. 473	NATO Nuclear Surety Management Course	NS												
N2-51	INTEL	ACT. 474	NATO Nuclear Surety Management Course	NS												
N2-52	INTEL	ACT. 475	NATO Nuclear Surety Management Course	NS												
N2-53	INTEL	ACT. 476	NATO Nuclear Surety Management Course	NS												
N2-54	INTEL	ACT. 477	NATO Nuclear Surety Management Course	NS												
N2-55	INTEL	ACT. 478	NATO Nuclear Surety Management Course	NS												
N2-56	INTEL	ACT. 479	NATO Nuclear Surety Management Course	NS												
N2-57	INTEL	ACT. 480	NATO Nuclear Surety Management Course	NS												
N2-58	INTEL	ACT. 481	NATO Nuclear Surety Management Course	NS												
N2-59	INTEL	ACT. 482	NATO Nuclear Surety Management Course	NS												
N2-60	INTEL	ACT. 483	NATO Nuclear Surety Management Course	NS												
N2-61	INTEL	ACT. 484	NATO Nuclear Surety Management Course	NS												
N2-62	INTEL	ACT. 485	NATO Nuclear Surety Management Course	NS												
N2-63	INTEL	ACT. 486	NATO Nuclear Surety Management Course	NS												
N2-64	INTEL	ACT. 487	NATO Nuclear Surety Management Course	NS												
N2-65	INTEL	ACT. 488	NATO Nuclear Surety Management Course	NS												
N2-66	INTEL	ACT. 489	NATO Nuclear Surety Management Course	NS												
N2-67	INTEL	ACT. 490	NATO Nuclear Surety Management Course	NS												
N2-68	INTEL	ACT. 491	NATO Nuclear Surety Management Course	NS												
N2-69	INTEL	ACT. 492	NATO Nuclear Surety Management Course	NS												
N2-70	INTEL	ACT. 493	NATO Nuclear Surety Management Course	NS												
N2-71	INTEL	ACT. 494	NATO Nuclear Surety Management Course	NS												
N2-72	INTEL	ACT. 495	NATO Nuclear Surety Management Course	NS												
N2-73	INTEL	ACT. 496	NATO Nuclear Surety Management Course	NS												
N2-74	INTEL	ACT. 497	NATO Nuclear Surety Management Course	NS												
N2-75	INTEL	ACT. 498	NATO Nuclear Surety Management Course	NS												
N2-76	INTEL	ACT. 499	NATO Nuclear Surety Management Course	NS												
N2-77	INTEL	ACT. 500	NATO Nuclear Surety Management Course	NS												



2022 NATO School Academic Calendar
as of: 05 February 2022



NATO SCHOOL
Oberammergau

Course #	Dept	PRIME #	Course Title	Classification	January	February	March	April	May	June	July	August	September	October	November	December
N3-60	PROT	ACT 439	Hazard Prediction and Assessment Capability (HPAC) Course	NU												
N3-81	PROT	ACT 449	NATO Biological Warfare Defence Awareness Course	NU												
N3-82	NCOPD	ACT 553	NATO Biological Warfare Defence Awareness Course	NU												
N7-83	NCOPD	ACT 553	NATO Biological Warfare Defence Awareness Course	NU												
N7-84	NCOPD	ACT 554	NATO Biological Warfare Defence Awareness Course	NU												
N7-85	NCOPD	ACT 555	NATO Biological Warfare Defence Awareness Course	NU												
N4-86	IPROD	ACT 162	NATO Joint Medical Planner Course (JMPIC)	NU												
N4-87	IPROD	ACT 163	NATO Senior Medical Staff Officer Course (SUSOC)	NU												
N4-88	IPROD	ACT 231	NATO Medical Intelligence Course (MEDINTTEL)	NU												
N4-89	IPROD	ACT 461	NATO Maritime Medical Staff Course (MARIMEDS)	NU												
N4-90	IPROD	ACT 261	NATO Maritime Medical Staff Course (MARIMEDS)	NU												
N4-91	IPROD	ACT 159	NATO Logistics Operational Planning Course (NLOPC)	NU												
N4-92	IPROD	ACT 143	NATO Logistics Operational Planning Course (NLOPC)	NU												
N1-93	NCOPD	ACT 245	NATO NCO Advanced Leadership in a Multinational Environment	NU												
N1-94	NCOPD	ACT 245	NATO NCO Advanced Leadership in a Multinational Environment	NU												
N2-95	INTEL	ACT 441	Collateral Damage Estimation Methodology	NS												
N3-97	ITIC	ACT 442	NATO Instructor Course	NU												
N8-103	NCOPD	ACT 190	NATO Defence Leadership in Building Integrity Course	NU												
N8-104	NCOPD	ACT 355	Network Security Course	NU												
N6-105	COSEC	ACT 369	Network Vulnerability Assessment & Risk Mitigation Course	NU												
N6-106	COSEC	ACT 369	Network Vulnerability Assessment & Risk Mitigation Course	NU												
N6-110	COSEC	ACT 468	Cyber Incident Handling & Disaster Response Course	NU												
N6-111	COSEC	ACT 371	Network Traffic Analysis	NU												
N2-112	COSEC	ACT 444	Insider Threat Situational Awareness Course	NS												
N3-116	COSEC	ACT 398	Small Arms Light Weapons (SALW) and Mini Action (MA) Course	NU												
N1-117	COSEC	ACT 395	NATO Protocol Course	NU												
N7-125	IL	ACT 491	NATO Senior Joint Staff StratCom Course	NU												
N7-126	IL	ACT 491	NATO Senior Joint Staff StratCom Course	NU												
N3-127	HIED	ACT 499	Asymmetric Warfare Course	NU												
P5-128	IPROD	ACT 531	NATO Operations Assessment Course	NR												
P5-129	INTEL	ACT 532	NATO Alternative Analysis Course	NU												
N3-131	COSEC	ACT 532	Energy Security Strategic Awareness Course	NU												
N3-134	IPROD	ACT 535	Introduction to NATO Surface Based Air Defence	NS												
N7-135	SET	ACT 538	NATO Global Programming Analysis Course	NU												
S7-136	SET	ACT 539	NATO Systems Approach to Training	NU												
N7-137	SET	ACT 540	NATO Quality Assurance Course	NU												
N3-139	ITIC	ACT 560	NATO Joint Intermediate Target Development Course	NU												
N3-140	ITIC	ACT 560	NATO Joint Intermediate Target Development Course	NU												
P8-141	IPROD	ACT 655	NATO Battle Damage Assessment Course	NU												
N3-142	HIED	ACT 775	NATO-ACO Contingency Contracting Course	NU												
N3-143	HIED	ACT 776	Introduction to NATO Special Operations Course (INSOC)	NU												
N3-144	HIED	ACT 776	Special Operations Forces Integration (SOFI) Course	NU												
N3-147	PROT	ACT 791	Special Operations Forces Integration (SOFI) Course	NU												
N3-148	COSEC	ACT 791	Special Operations Forces Integration (SOFI) Course	NU												
N6-149	COSEC	ACT 796	NATO WMD/CBRN Intelligence Indicators and Warning Course	NS												
N2-151	INTEL	ACT 796	Mobile Applications	NU												
N3-152	INTEL	ACT 794	NATO Intelligence Processing Course	NS												
N3-153	HIED		Electromagnetic Operations Course	NS												
N3-155	PROT		NATO Strategic Operations Course	NR												
N4-159	IPROD	ACT 802	NATO Advanced Force Protection Course	NU												
N4-160	IPROD	ACT 803	NATO Logistics Introductory Course	NU												
N4-161	COSEC		NATO Logistics Operational Planning Course	NU												
N7-162	COSEC		Big Data Analytics Course	NU												
N7-163	PROT		Maritime Operational Law Course	NU												
N7-165	COSEC		NATO Lessons Learned Management Course	NS												
N7-166	COSEC		NATO Architecture Framework Course	NS												
N7-168	INTEL		NATO Open Source Intelligence (OSINT) Manager's Course	NS												
N7-169	INTEL		NATO Space Support Coordinator Course	NS												

KEY: "S" courses require OPRI and NATO School Course Director approval for entry. Potential students should submit a Joining Report as well as other courses and will be informed of entry approval status.

NOTES: For a description of each course, please see the "Course Guide" tab on our website at <https://www.natoschool.nato.int>

LEGEND: In Resident Course

On-line / Distributed Learning Course

THE CCDs ARE THE AUTHORITATIVE DOCUMENT FOR NATO SCHOOL COURSES - course classification mentioned in this document is advisory only

Commandant



3980.1.3/NSO/CMDT/20/jm/ah

■ TO All NATO School Points of Contact (POC)
■ SUBJECT NATO School Oberammergau (NSO) Programme of Bids 2021
■ DATE 27 FEB 2020
■ REFERENCE ACT Directive 75-1

1. The Programme for Bids provides guidance and information concerning the NATO School Academic Programme for 2021. After thoroughly reviewing the attached enclosures/instructions, POC are requested to forward their 2021 bids to the NATO School no later than 22 May 2020, to allow due consideration during the Primary Allocations Working Group (PAWG).
2. Academic Calendar: The 2021 NATO School Academic Calendar is attached at Enclosure 1 and provides an overview of NSO's Academic Programme. The calendar is a living document with changes published throughout the year and you will be notified of changes through the Weekly Information Notice and individual POC/student email as required. The course catalogue found on our website contains the most current date information.
3. Course Information: NATO School course Information can be found on the NSO website using the following location: <https://www.natoschool.nato.int/Academics/Portfolio/Course-Catalogue>
4. Tuition Fee: The tuition fee for NATO School courses in 2021 will remain unchanged at 450 Euros per course week and 3300 Euros for 10 week Cyber Courses which are taught in collaboration with Naval Postgraduate School (NPS). Additionally, the e-Learning Course fee is 1100 Euros. All POC are requested to arrange completion of the Finance Agreement at Enclosure 2 and return it to the NATO School together with their bids. Please carefully read Enclosure 3, as it defines financial responsibility and accountability with respect to tuition fees.
5. Bid Priorities: In accordance with the Primary Allocations Working Group (PAWG) Terms of Reference, POCs will realistically prioritize their bids according to the following criteria:
Priority 1 - NATO Operations: Course directly supports NATO operations.
Priority 2 - Course directly supports a NATO high readiness force (e.g. NRF, VJTF, NFIU).
Priority 3 - Job description: Course fulfills the requirements for a NATO staff position.
Priority 4 - Routine: Course is desired for professional development.

NATO School Oberammergau
Am Rainenbichl 54
82487 Oberammergau – Germany
E-Mail davis.michael@natoschool.nato.int
Tel. +49 8822 9481 1000
www.natoschool.nato.int

6. Bidding: POC are requested to send their bids in the format provided at Enclosure 4. This includes a column where the priority can be designated to assist during the PAWG. Bids should be forwarded to the NATO School by e-mail to star@natoschool.nato.int by the deadline of 22 May 2020.

7. Additional Bidding Instruction: SHAPE (PD) are requested to coordinate Partner bids in time for the PAWG.

8. Primary Allocations: The NATO School will publish the Primary Allocations for Academic Year 2021 in September 2020 on completion of the PAWG.

9. Action Officer: My Action Officer is Maj Justin Moser, 0049-8822-9481-1300, justin.moser@natoschool.nato.int and the POC for the submission of bids is Mr. Boyd Forbes, 0049-8822-9481-1303, STAR@natoschool.nato.int.



MICHAEL A. DAVIS
Colonel, USA Army
Commandant

Enclosures:

1. NATO School 2021 Academic Calendar.
2. 2021 Finance Agreement.
3. Annex C to ACT Directive 75-1.
4. Form for 2021 Bids Submission.

THE CCDs ARE THE AUTHORITATIVE DOCUMENT FOR NATO SCHOOL COURSES - course classification mentioned in this document is advisory only

1 of 2

2021 NATO School Academic Calendar
as of: 05 March 2020

[illegible]

"S" courses require OPR and NATO School Course Director approval for entry. Potential students should submit a Joining Report as with other courses and will be informed of entry approval status.

For a description of each course, please see the "Course Guide" tab on our website at <https://www.natalschool.nato.int>

The M6-108, 109, 110, 111, 149, and 161 courses consist of one week of resident training at the NATO School followed by 8 weeks of distance learning and then one more week of resident training at NATO School.

yellow is to show changes from the last published Calendar

Commandant



3980.1.3/NSO/CMDT/19/br/bh/hh

■ TO All NATO School Points of Contact (POC)

■ SUBJECT NATO School Oberammergau (NSO) Programme of Bids 2020

■ DATE 01 March 2019

■ REFERENCE ACT Directive 75-1

1. The Programme for Bids provides guidance and information concerning the NATO School Academic Programme for 2020. After thoroughly reviewing the attached enclosures/instructions, POC are requested to forward their 2020 bids to the NATO School no later than 25 May 2019, to allow due consideration during the Primary Allocations Working Group (PAWG) planned for 24-25 June 2019.

2. Academic Calendar: The 2020 NATO School Academic Calendar is attached at Enclosure 1 and provides an overview of NSO's Academic Programme. The calendar is a living document with changes published throughout the year and you will be notified of changes through the Weekly Information Notice and individual POC/student email as required. The course catalogue found on our website contains the most current date information.

3. Course Information: NATO School course information can be found on the NSO website using the following location: <http://www.natoschool.nato.int/Academics/Resident-Courses/Course-Catalogue>

4. Tuition Fee: The tuition fee for NATO School courses in 2020 will remain unchanged at 450 Euros per course week and 3300 Euros for 10 week Cyber Courses which are taught in collaboration with Naval Postgraduate School (NPS). Additionally, the e-Learning Course fee is 1100 Euros. All POC are requested to arrange completion of the Finance Agreement at Enclosure 2 and return it to the NATO School together with their bids. Please carefully read Enclosure 3, as it defines financial responsibility and accountability with respect to tuition fees.

5. Bid Priorities: In accordance with the Primary Allocations Working Group (PAWG) Terms of Reference, POCs will realistically prioritize their bids according to the following criteria:

Priority 1 - NATO Operations: Course directly supports NATO operations.

Priority 2 - Course directly supports a NATO high readiness force (e.g. NRF, VJTF, NFIU).

Priority 3 - Job description: Course fulfills the requirements for a NATO staff position.

Priority 4 - Routine: Course is desired for professional development.

NATO School Oberammergau
Am Rainenbichl 54
82487 Oberammergau – Germany
E-Mail Dreifke.timothy@natoschool.nato.int
Tel. +49 8822 9481 1000
www.natoschool.nato.int

6. Bidding: POC are requested to send their bids in the format provided at Enclosure 4. This includes a column where the priority can be designated to assist during the PAWG. Bids should be forwarded to the NATO School by e-mail to star@natoschool.nato.int by the deadline.

7. Additional Bidding Instruction: HQ SACT and SHAPE (PD) are requested to coordinate Partner bids in time for the PAWG.

8. Primary Allocations: The NATO School will publish the Primary Allocations for Academic Year 2020 in September 2019 on completion of the PAWG.

9. Action Officer: My Action Officer is MAJ Bill Holloway, 0049-8822-9481-1300, holloway.william@natoschool.nato.int and the POC for the submission of bids is Mr. Boyd Forbes, 0049-8822-9481-1303, STAR@natoschool.nato.int.



TIMOTHY E. DREIFKE
Colonel, USA Air Force
Commandant

Enclosures:

1. NATO School 2020 Academic Calendar.
2. 2020 Finance Agreement.
3. Annex C to ACT Directive 75-1.
4. Form for 2020 Bids Submission.

Course #	Course Title	Classification	January	February	March	April	May	June	July	August	September	October	November	December
N2 01	Intelligence Support to Asymmetric Warfare Course (ISAW)	NU												
N2 02	Introduction to Space Support to NATO Operations	NS												
N2 03	NATO Intelligence Analyst Course - Critical Thinking and Structured Analysis (CT&SA)	NS												
N2 04	NATO Open Source Intelligence Course	NS												
N2 05	NATO METOC Orientation Course	NS												
N2 06	NATO CJ2X Course	NS												
N2 07	NATO Information Knowledge Management Course (IKM)	NR Rel PIP ND EUMS												
N2 08	NATO Operations Planners PSYOPS Course	CTSA												
N2 09	NATO Nuclear Command Control & Reporting System User/Operators Course	NS												
N2 10	NATO Nuclear Surety Management Course	NS												
N2 11	NATO Intelligence Requirement Management and Collection Management Course (IRMC/MC)	NS												
N2 12	NATO Nuclear Policy Course	NS												
N2 13	NATO Nuclear Policy Course	NS												
N2 14	NATO Nuclear Policy Course	NS												
N2 15	NATO Nuclear Policy Course	NS												
N2 16	NATO Nuclear Policy Course	NS												
N2 17	NATO Nuclear Policy Course	NS												
N2 18	NATO Nuclear Policy Course	NS												
N2 19	NATO Nuclear Policy Course	NS												
N2 20	NATO Nuclear Policy Course	NS												
N2 21	NATO Nuclear Policy Course	NS												
N2 22	NATO Nuclear Policy Course	NS												
N2 23	NATO Nuclear Policy Course	NS												
N2 24	NATO Nuclear Policy Course	NS												
N2 25	NATO Nuclear Policy Course	NS												
N2 26	NATO Nuclear Policy Course	NS												
N2 27	NATO Nuclear Policy Course	NS												
N2 28	NATO Nuclear Policy Course	NS												
N2 29	NATO Nuclear Policy Course	NS												
N2 30	NATO Nuclear Policy Course	NS												
N2 31	NATO Nuclear Policy Course	NS												
N2 32	NATO Nuclear Policy Course	NS												
N2 33	NATO Nuclear Policy Course	NS												
N2 34	NATO Nuclear Policy Course	NS												
N2 35	NATO Nuclear Policy Course	NS												
N2 36	NATO Nuclear Policy Course	NS												
N2 37	NATO Nuclear Policy Course	NS												
N2 38	NATO Nuclear Policy Course	NS												
N2 39	NATO Nuclear Policy Course	NS												
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N2 41	NATO Nuclear Policy Course	NS												
N2 42	NATO Nuclear Policy Course	NS												
N2 43	NATO Nuclear Policy Course	NS												
N2 44	NATO Nuclear Policy Course	NS												
N2 45	NATO Nuclear Policy Course	NS												
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N2 94	NATO Nuclear Policy Course	NS												
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N2 96	NATO Nuclear Policy Course	NS												
N2 97	NATO Nuclear Policy Course	NS												
N2 98	NATO Nuclear Policy Course	NS												
N2 99	NATO Nuclear Policy Course	NS												
N2 100	NATO Nuclear Policy Course	NS												

Crn	Dept	ADL	PRIME #	Course Title	Classification	January	February	March	April	May	June	July	August	September	October	November	December
N3	80	PROT	ACT 439	Hazard Prediction and Assessment Capability (HPAC) Course	NU												
N3	81	PROT	ACT 440	NATO Biological Warfare Defence Awareness Course	NU												
M1	B2	NCORP	ACT 353	NATO NCO Intermediate Leadership Course	NU												
M1	B3	NCORP	ACT 354	NATO NCO Instructor Course	NU												
M1	B4	NCORP	ACT 355	NATO Command Senior Enlisted Leader Course	NU												
M4	B5	JPOD	ACT 162	NATO Joint Medical Planner Course	NU												
M4	B7	JPOD	ACT 163	NATO Senior Medical Staff Officer Course	NU												
M4	B9	JPOD	ACT 231	NATO Medical Intelligence Course	NU												
M4	B9	JPOD	ACT 231	NATO Medical Intelligence Course (MARMEDS)	NU												
F4	50	JPOD	ACT 261	NATO Petroleum Course	NU												
M4	52	JPOD	ACT 159	NATO Logistics Operational Planning Course (INLORP)	NU												
M4	53	JPOD	ACT 143	NATO Host Nation Support Course	NU												
M1	55	NCORP	ACT 245	NATO NCO Advanced Leadership Course	NU												
N2	56	INTEL	ACT 441	NATO Imagery and IMINT Staff Course (N2SC)	NS												
N2	57	JTIC	ACT 442	NATO Collateral Damage Estimation (CDE) Course	NS												
M7	58	NCORP	ACT 190	NATO Instructor Course	NU												
M8	103	COSEC	ACT 306	NATO Defence Leadership in Building Integrity Course	NU												
M8	108	COSEC	ACT 369	Network Security Course	NU												
M8	109	COSEC	ACT 368	Network Vulnerability Assessment & Risk Mitigation Course	NU												
M8	110	COSEC	ACT 408	Cyber Incident Handling & Disaster Response Course	NU												
M8	111	COSEC	ACT 371	Network Traffic Analysis	NU												
N2	112	HIED	ACT 444	Insider Threat Situational Awareness Course	NS												
N3	116	COSEC	ACT 398	Small Arms and Light Weapons (SALW) and Mine Action (MA) Course	NU												
M1	117	COSEC	ACT 396	NATO Protocol Course	NU												
N2	125	HIED	ACT 491	NATO Senior Official Strategic Communications Familiarisation Course	NR												
M1	126	SET	ACT 499	NATO eLearning Instructional Design Course	NU												
N3	127	HIED	ACT 531	Asymmetric Warfare Course	NU												
N3	128	JPOD	ACT 531	NATO Operations Assessment Course	NR RAMP/DRRM												
P5	128	INTEL	ACT 532	NATO Alternative Analysis Course	NU												
N3	131	COSEC	ACT 535	Energy Security Strategic Awareness Course	NU												
N3	134	JPOD	ACT 535	Introduction to NATO Surface Based Air Defence	NS												
N3	135	SET	ACT 538	NATO Global Programming Analysis Course	NU												
M1	135	SET	ACT 538	NATO Systems Approach to Training	NU												
M1	137	SET	ACT 539	NATO Quality Assurance Course	NU												
N3	137	SET	ACT 540	NATO Joint Intermediate Target Development Course (JITD)	NS												
N3	138	JTIC	ACT 550	NATO Joint Intermediate Target Development Course (JITD)	NS												
N3	140	JTIC	ACT 559	NATO Battle Damage Assessment Course (NBDA)	NS												
N3	141	JPOD	ACT 655	NATO-ATO Contingency Contracting Course	NU												
N3	142	HIED	ACT 773	Introduction to NATO Special Operations Course (NSOC)	NU												
N3	143	HIED	ACT 773	Special Operations Forces Integration Course	NU												
N3	147	HIED	ACT 771	Special Operations Air Integration Course	NS												
N3	148	PROG	ACT 771	NATO WMD/CBRN Intelligence Indicators and Warning Course	NS												
M4	149	COSEC	ACT 771	Principles of Reverse Engineering	NU												
M4	149	COSEC	ACT 771	Mobile Applications Course	NU												
N3	151	INTEL	ACT 774	NATO Intelligence Processing Course	NS												
N3	152	INTEL	ACT 774	Counterintelligence Operations Course	NS												
N3	153	HIED	ACT 774	NATO Chemical Warfare Defence Awareness Course	NR												
M4	154	PROT	ACT 774	NATO Chemical Warfare Defence Awareness Course	NR												
N3	156	PROT	ACT 774	NATO Chemical Warfare Defence Awareness Course	NR												
N3	157	INTEL	ACT 774	NATO Advanced Force Protection Course	NS												
N3	159	JPOD	ACT 774	NATO Suppression of Enemy Air Defences Course (SEAD)	NS												
N3	160	JPOD	ACT 774	NATO Logistics Introductory Course	NU												
N3	161	COSEC	ACT 774	NATO Logistics Operational Course	NU												
N3	161	COSEC	ACT 774	Big Data Analytics Course	NU												

*NS courses require OPR and NATO School Course Director approval for entry. Potential students should submit a joining Report as with other courses and will be informed of entry approval status.

For a description of each course, please see the "Course Guide" tab on our website at <http://www.nato-school.org/courses>.
The MK-108, 109, 110, 111, 148, and 181 courses are distance learning courses and are followed by 6 weeks of distance learning and then one more week of resident training at NATO School.

SS-54 B and D iterations are designated for Partner attendance and these courses include the NR Rel PPP

Yellow is to show changes from the last published calendar

KEY
NOTES

Commandant

3980.1.3/NSO/CMDT/18/br/bh/hh

- TO All NATO School Points of Contact (POC)
- SUBJECT NATO School Oberammergau (NSO) Programme of Bids 2019
- DATE 01 March 2018
- REFERENCE ACT Directive 75-1, Rev. 22 June 2016

1. The Programme for Bids provides guidance and information concerning the NATO School Academic Programme for 2019. After thoroughly reviewing the attached enclosures/instructions, POC are requested to forward their 2019 bids to the NATO School no later than 25 May 2018, to allow due consideration during the Primary Allocations Working Group (PAWG) planned for 18-19 June 2018.

2. Academic Calendar: The 2019 NATO School Academic Calendar is attached at Enclosure 1 and provides an overview of NSO's Academic Programme. The calendar is a living document with changes published throughout the year and you will be notified of changes through the Weekly Information Notice and individual POC/student email as required. The course catalogue found on our website contains the most current date information.

3. Course Information: NATO School course Information can be found on the NSO website using the following location: <http://www.natoschool.nato.int/Academics/Resident-Courses/Course-Catalogue>.

4. Tuition Fee: The tuition fee for NATO School courses in 2019 will remain unchanged at 450 Euros/course week and 3300 Euros for 10 week Cyber Courses which are taught in collaboration with Naval Postgraduate School (NPS). Additionally, the e-Learning Course fee is 1100 Euros. All POC are requested to arrange completion of the Finance Agreement at Enclosure 2 and return it to the NATO School together with their bids. Please carefully read Enclosure 3, as it defines financial responsibility and accountability with respect to tuition fees.

5. Bid Priorities: In accordance with the Primary Allocations Working Group (PAWG) Terms of Reference, POC will realistically prioritize their bids according to the following criteria:

Priority 1 - NATO Operations: Course directly supports NATO operations.

Priority 2 - Course directly supports a NATO high readiness force (e.g. NRF, VJTF, NFIU).

Priority 3 - Job description: Course fulfills the requirements for a NATO staff position.

Priority 4 - Routine: Course is desired for professional development.



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6. Bidding: POC are requested to send their bids in the format provided at Enclosure 4. This includes a column where the priority can be designated for use during the PAWG. Bids should be forwarded to the NATO School by e-mail to star@natoschool.nato.int by the deadline.
7. Additional Bidding Instruction: HQ SACT and SHAPE (MPD) are requested to coordinate Partner bids in time for the PAWG.
8. Primary Allocations: The NATO School will publish the Primary Allocations for Academic Year 2019 in September 2018 on completion of the PAWG.
9. NSO Action Officer is MAJ Ben Ronnau, 0049-8822-9481-1300, email: ronnau.benjamin@natoschool.nato.int and the POC for submission of bids is Mr Boyd Forbes, 0049-8822-9481-1303, STAR@natoschool.nato.int.



TIMOTHY E. DREIFKE
Colonel, USA Air Force
Commandant

ENCLOSURES:

1. NATO School 2019 Academic Calendar
2. 2019 Finance Agreement
3. Annex C to ACT Directive 75-1
4. Form for 2019 Bids Submission



2019 NATO School Academic Calendar

as of: 01 March 2018

Crs #	Dir	ADL	PRIME #	Course Title	Classification	January	February	March	April	May	June	July	August	September	October	November	December
M2 00	ID	x	AC1 423	Intelligence Support to Asymmetric Warfare Course (ISAW)	NU												
M2 01	JP	x	AC1 425	Introduction to Space Support to NATO Operations	NS												
M2 02	ID	x	AC1 425	NATO Intelligence Course	NS												
M2 03	ID	x	AC1 306	NATO Intelligence Analysis Course - Critical Thinking and Structured Analysis (CTSA)	NS												
M2 04	ID	x	AC1 148	NATO Open Source Intelligence Course	NS												
M2 05	ID	x	AC1 314	NATO METOC Orientation Course	NU												
M2 06	ID	x	AC1 426	NATO C2/C3 Course	NU												
M2 07	CS	x	AC1 307	NATO Information Knowledge Management Course (IKM)	NR Rel PIP												
M2 08	CS	x	AC1 303	NATO Operations Planning & Reporting System User/Operators Course	NR Rel PIP												
M2 09	ID	x	AC1 303	NATO Nuclear Command Control & Reporting System User/Operators Course	NR Rel PIP												
M2 10	ID	x	AC1 427	NATO Nuclear Survey Management Course	NS												
M2 11	ID	x	AC1 427	NATO Intelligence Requirement Management and Collection Management Course (IRMACM)	NS												
M2 12	ID	x	AC1 427	NATO Intelligence Requirement Management and Collection Management Course (IRMACM)	NS												
M2 13	ID	x	AC1 305	NATO Senior Officer Information Operations Course	NR Rel PIP												
M2 14	JP	x	AC1 305	NATO Senior Officer Information Operations Course	NR Rel PIP												
M2 15	JP	x	AC1 307	NATO Senior Officer Information Operations Course	NR Rel PIP												
M2 16	JP	x	AC1 429	Combined CEE Arms Control Verification Inspection/Escort Course	NS												
M2 17	JP	x	AC1 108	Combined CEE Arms Control Verification Inspection/Escort Course	NS												
M2 18	CS	x	AC1 308	Missile Defence Course	NS												
M2 19	JP	x	AC1 308	Missile Defence Course	NS												
M2 20	JP	x	AC1 308	Missile Defence Course	NS												
M2 21	ID	x	AC1 430	NATO Joint Electronic Warfare Course - Preparatory for N2-2	NS												
M2 22	ID	x	AC1 430	NATO Joint Electronic Warfare Course - Preparatory for N2-2	NS												
M2 23	ID	x	AC1 430	NATO Joint Electronic Warfare Course - Preparatory for N2-2	NS												
M2 24	CS	x	AC1 230	ACG Combat Readiness Evaluation Course for Land Forces (CREVAL)	NR Rel PIP												
M2 25	CS	x	AC1 240	ACG SBAD Operations (JACEVAL) Evaluator Course	NR Rel PIP												
M2 26	CS	x	AC1 241	ACG Logistics Tactical Evaluation (JACEVAL) Evaluator Course	NR Rel PIP												
M2 27	PD	x	AC1 242	ACG JACEVAL Force Protection Evaluator Course	NR Rel PIP												
M2 28	CS	x	AC1 243	ACG JACEVAL, AIR and ASACs Operations Evaluator Course	NR Rel PIP												
M2 29	JP	x	AC1 156	Resource Management Education Programme Course - RMEP	NS												
M2 30	JP	x	AC1 431	NATO Senior Officer Policy Course	NS												
M2 31	CS	x	AC1 179	NATO Senior Officer Orientation Course	NU												
M2 32	CS	x	AC1 180	NATO Senior Officer Orientation Course	NU												
M2 33	ND	x	AC1 154	NATO Legal Advisor Course	NU												
M2 34	CS	x	AC1 432	NATO Consultation, Command, and Control Course C3	NR Rel PIP												
M2 35	JP	x	AC1 432	NATO Consultation, Command, and Control Course C3	NR Rel PIP												
M2 36	JP	x	AC1 181	NATO & Partner Chaplain Operations Course	NR Rel PIP												
M2 37	CS	x	AC1 181	NATO & Partner Chaplain Operations Course	NR Rel PIP												
M2 38	ID	x	AC1 434	NATO Security Course	NS												
M2 39	CS	x	AC1 109	NATO Reserve Force Integration Course	NR Rel PIP												
M2 40	PD	x	AC1 159	NATO Force Protection Course	NR Rel PIP												
M2 41	CS	x	AC1 157	NATO European Security Cooperation Course	NR Rel PIP												
M2 42	CS	x	AC1 407	NATO Public Affairs in Operations Course	NR Rel PIP												
M2 43	CS	x	AC1 175	Strategic Operations Planning Course - SOPC	NS												
M2 44	CS	x	AC1 175	Strategic Operations Planning Course - SOPC	NS												
M2 45	CS	x	AC1 175	Strategic Operations Planning Course - SOPC	NS												
M2 46	ID	x	AC1 435	NATO Public Affairs Policy Instruction Course (NAPIC)	NU												
M2 47	ID	x	AC1 183	NATO Intelligence Warning System Course (NIMS)	NU												
M2 48	ID	x	AC1 183	NATO Intelligence Warning System Course (NIMS)	NU												
M2 49	ID	x	AC1 327	NATO Concept Development and Experimentation Course	NU												
M2 50	JP	x	AC1 154	NATO Crisis Management Course	NR Rel PIP												
M2 51	CS	x	AC1 182	Combined Joint Operations Centre Course	NR Rel PIP												
M2 52	JP	x	AC1 436	NATO Comprehensive Operations Planning Course	NR Rel PIP												
M2 53	JP	x	AC1 436	NATO Comprehensive Operations Planning Course	NR Rel PIP												
M2 54	JP	x	AC1 436	NATO Comprehensive Operations Planning Course	NR Rel PIP												
M2 55	CS	x	AC1 722	NATO CyberMilitary Interaction (CMI) Clinic Orientation Course	NU												
M2 56	CS	x	AC1 722	NATO CyberMilitary Interaction (CMI) Clinic Orientation Course	NU												
M2 57	HI	x	AC1 720	Open Space Orientation Course	NU												
M2 58	CS	x	AC1 172	Arms Control, Non-Proliferation and Disarmament Course	NU												
M2 59	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 60	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 61	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 62	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 63	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 64	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 65	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 66	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 67	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 68	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 69	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 70	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 71	CS	x	AC1 171	Arms Control Implementation Orientation Course	NU												
M2 72	PD	x	AC1 305	NATO CBRN Defence and Exercise Planning Course	NS												
M2 73	PD	x	AC1 305	NATO CBRN Defence and Exercise Planning Course	NS												
M2 74	PD	x	AC1 305	NATO CBRN Defence and Exercise Planning Course	NS												
M2 75	JP	x	AC1 312	NATO Crisis Response System Course for Experts	NR Rel PIP												
M2 76	CS	x	AC1 313	NATO Senior Reserve Officers Course	NU												
M2 77	PD	x	AC1 280	Environmental Management for Military Forces Course	NU												

THE CCDS ARE THE AUTHORITATIVE DOCUMENT FOR NATO SCHOOL COURSES - course classification mentioned in this document is advisory only

1 of 2

3. For a description of each course, please see the "Course Guide" tab on our website at <https://www.natohighschool.org>. For a description of our course Director approval for entry, Potential students should submit a Joining Report as well as other courses and will be informed of entry approval status.

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M4-65	ACT-163	NATO Medical Senior Staff Officers Course	1W: 22/10	NU
M9-47	ACT-231	NATO Medical Intelligence Course	1W: 11/6	NU
M4-69	ACT-461	NATO Maritime Medical Staff Course(MARMEDS)	1W: 26/11	NU
P4-90	ACT-281	NATO Petroleum Course	1W: 15/10	NU
M4-92	ACT-169	Movement and Logistics Operational Planning Course (MLOPC)	2W: 6/2, 25/6, 18/11	NU
M4-93	ACT-143	Host Nation Support Course	1W: 6/2, 1/10	NU
M4-94	ACT-187	NATO Logistics Course	2W: 6/2, 25/6, 19/11	NU
M1-95	ACT-246	NATO NCO Advanced Leadership Course	2W: 12/2, 26/5, 18/9, 12/11	NU
N2-96	ACT-441	NATO Imagery and IMINT Orientation Courses	1W: 16/4, 24/9	NS
N3-97	ACT-442	NATO Collateral Damage Estimation (CDE)Course	1W: 6/2, 19/5, 23/4, 28/5, 5/7, 17/9, 22/10, 3/12	NS
M7-98	ACT-190	NATO Academic Instructor Course	1W: 9/1, 12/5, 23/7, 20/8	NU
M8-103	ACT-356	NATO Defence Leadership In Building Integrity Course	1W: 12/11	NU
M6-108	ACT-389	Network Security Course	10W: 19/2, 20/8	NU
M6-109	ACT-388	Network Vulnerability Assessment Course	10W: 23/4, 10/9	NU
M6-110	ACT-468	Cyber Incident Handling and Disaster Recovery Course	10W: 22/1, 2/9	NU
M6-111	ACT-371	Network Traffic Analysis	10W: 18/6, 17/9	NU
N2-112	ACT-444	Insider Threat Situational Awareness Course	1W: 14/5, 19/11	NS
M3-116	ACT-396	Small Arms and Light Weapons(SALW) and Mine action (MA) Course	1W: 11/6	NU
M3-120	ACT-462	Introduction to Maritime Security	10W:	NU
M3-121	ACT-469	Inter-Organizational Collaborative Capacity In Maritime Security	10W:	NU
M5-126	ACT-491	NATO Senior Official Strategic Communications Familiarization Course	1W: 5/2, 27/3	NR
M7-126	ACT-489	NATO eLearning Instructional Design Course	2W: 19/2, 15/10	NU
P3-127	ACT-XXX	Asymmetric Warfare Course	1W: 16/1	NU
P6-128	ACT-531	NATO Operations Assessment Course	1W: 29/2, 22/10	NU
P6-129	ACT-532	NATO Alternative Analysis Course	1W: 9/4, 27/10	NU

- a. to prioritize their requests in accordance with the following criteria:
 - Priority 1: Course mandatory in order to meet partners' partnership objectives.
 - Priority 2: Course desired in order to meet partners' partnership objectives.
- b. to report whether the course is requested to support a NATO operation or the NRF rotation cycle

SEATS REQUEST FORM FOR 2017 NSO COURSES

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